

**CENTRAL INTELLIGENCE AGENCY**  
WASHINGTON, D.C. 20505

20 December 1978

Dear Dr. Rhodes:

Here, at last, is the promised response in lieu of an FOIA action. I will structure my replies to the numbered questions on your letter of 16 May.

1) As you suggested when we talked on the phone, I am sending you a copy of each of the two biannual reports for 1977 prepared by my office.\* As I explained, we could go to the offices indicated and possibly run down copies of the papers produced (with the authors' permission) but to do so would take staff time and effort for which we should logically charge you. I suggest, thought, that you may be able to obtain the names and possibly copies of the papers by writing to the sponsoring institutions in those cases that interest you. The initials after the number who attended a particular meeting on a particular date indicate the office from which the participants came. Here are some of them:

ORPA, Office of Regional and Political Analysis  
OER, Office of Economic Research  
OGCR, Office of Geographic and Cartographic Research  
OSI, Office of Scientific Intelligence

All of these are divisions of the National Foreign Assessment Center.

2) On scholars in residence. There is no formal program. I proposed one last year but the decision was to proceed ad hoc from case to case. The only legal difference between scholars in residence and employees in general is that the former are engaged for a limited term of employment. In addition, of course, we think of scholars in residence as temporary employees who have special, generally academic, qualifications. As we have no slots (personnel authorization) reserved for such persons they have to be placed in positions that are already vacant. The fact that these appointments are temporary permits us to bring mature scholars into the Agency while only temporarily blocking promotion opportunities of regular employees. The first scholar in residence was appointed roughly

\*Note: The biannual reports are not necessarily exhaustive on all points. Component units were asked but not required to report. It is, therefore, quite possible that some analysts attended meetings and even delivered papers without having made the requested report.

two years ago. He has now left us but we have taken on another. There are plans in the works for three additional scholars in residence who will join sometime in 1979. There are no explicit future plans for the "program". I should be surprised if the number rises above four or five, though, at least in the foreseeable future.

3) On the summer internship program: First, you should understand that this is a Government-wide program in which the CIA participates. We do not release the names of our summer interns, mainly because some of them would object. There are no special ethical or procedural arrangements for their employment that I know of. I am enclosing a brochure that will tell you about the program.

4) There are no special rules that I know of governing the teaching activities of Agency employee beyond the fact that all such have to be reported. In practice, various ad hoc arrangements are made. Some employees teach after hours while working full time for the Agency. Some teach on the outside while on leaves of absence from the Agency, sometimes with and sometimes without continuing to draw their salaries. In some of these cases the individuals concerned are paid a regular academic salary by the institute with which he or she is affiliated. The Agency may or may not supplement that salary so the employee will not lose financially by the experience. All such arrangements are worked out to the mutual satisfaction of the Agency and the academic institution involved. In most such cases there is currently a quite explicit rule that the employee will not report to the Agency on the institution by which he or she is temporarily engaged. Otherwise, these employees continue to be governed in broad terms, as all federal employees are, by Executive Order 11222, "Prescribing Standards of Ethical Conduct for Government Officers and Employees," a copy of which is enclosed.

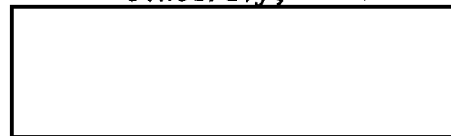
5) Consultants are legally "private contractors" who undertake tasks for the Government, that is, they are retained and, if required, given a security clearance, but they are actually employed and paid to do particular jobs. When so engaged they too are governed by the terms of EO 11222.

6) The Military Economic Analysis Center is a branch of our Office of Strategic Research. Owing to the subject matter (military economic analysis) its charter is classified. Further, the names of the members of its panel of advisors are not released. I am enclosing some of the unclassified papers that have been issued from the center.

7) As I am not very clear about what it is that you are looking for, I find it difficult to meet your requirement for "any other information." In general, the National Foreign Assessment Center (formerly the Deputy Directorate for Intelligence and the Office of National Estimates) is composed of academically trained analysts who rely heavily on the academic community for: (1) new recruits, who start as, in effect, apprentice analysts, (2) special experts on subjects not specifically developed by the center itself who may join the center by lateral-entry (as do the scholars in residence) or who may serve as consultants, (3) critical reviewers from the outside who may have developed different points of view and who, in any case, can bring the best of current academic knowledge to bear on in-house analysis (this being the primary function of our consultants), and (4) the general stimulation and information up-dating that comes from participation in academic conferences or special seminars or in courses during leaves of absence. The same is also generally true of other parts of the CIA. By and large, our analysts have the same professional standards and adhere to the same professional ethics as do the members of the academic community. They make their living by doing what they began learning to do as graduate students in the universities they attended. The major differences between them and other scholars who have remained in the academic community are that most of what our analysts produce is incorporated into group analytic products and is not published openly both because some elements of the information employed are confidential and, in general terms, because it is an objective of the Agency to supply the President of the United States and his top advisors with information and with assessments before the same are generally available to the public. It is Admiral Turner's policy to diminish these differences as much as is practicable by encouraging our analysts to participate more fully in academic community activities, including the delivery and publications of papers, and by publishing more of their products.

I trust that this letter and its enclosures will supply you with what you need. If you have further specific questions I shall be happy to try to answer them.

STATINTL  
Sincerely,



Coordinator for Academic Relations  
and External Analytical Support

Enclosures

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